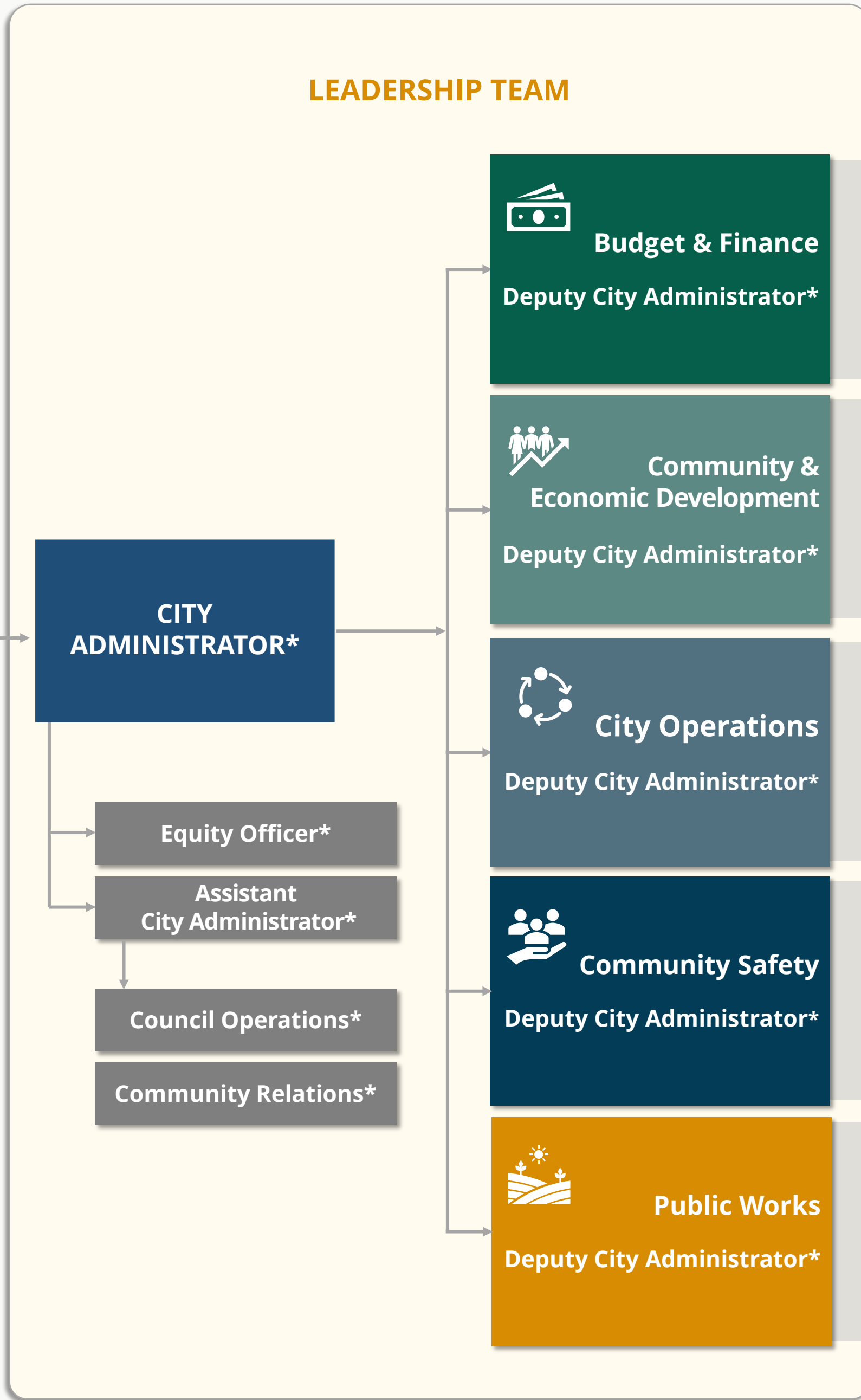
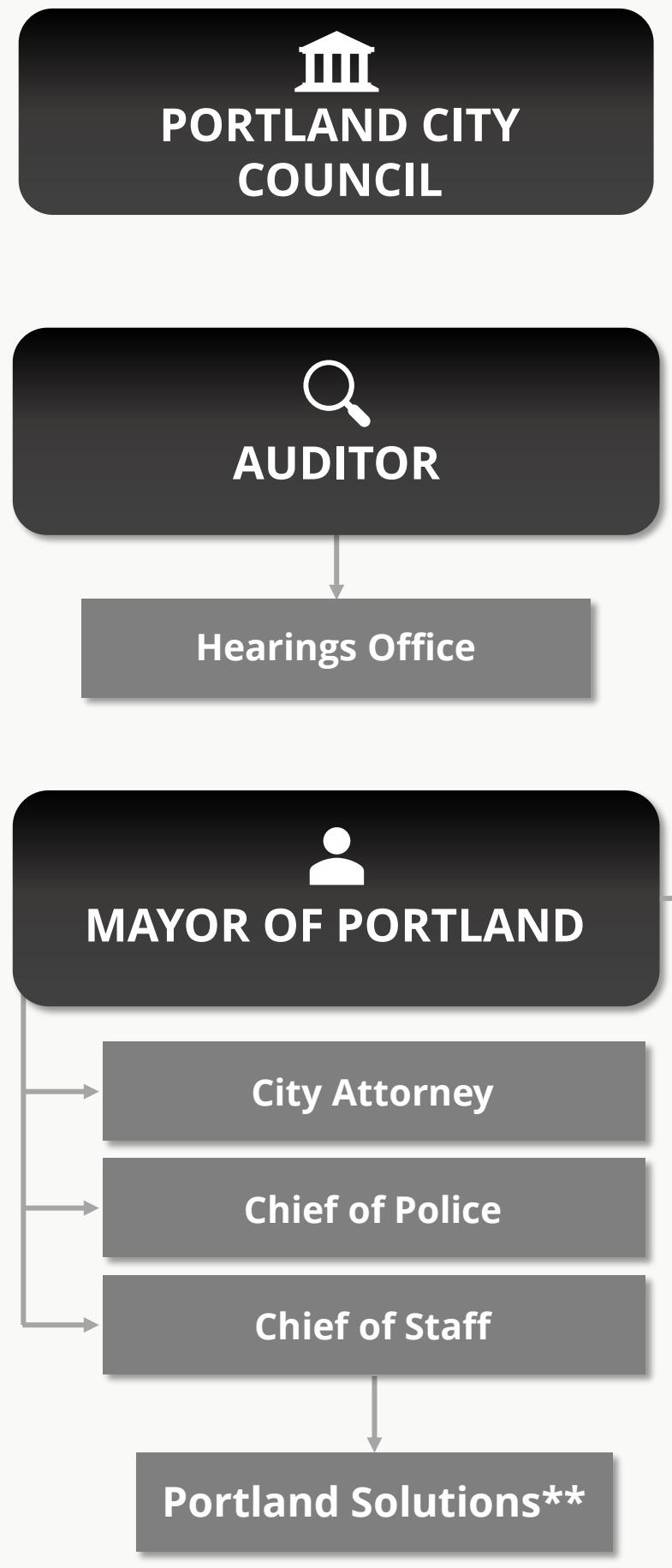




DISCUSSION DRAFT



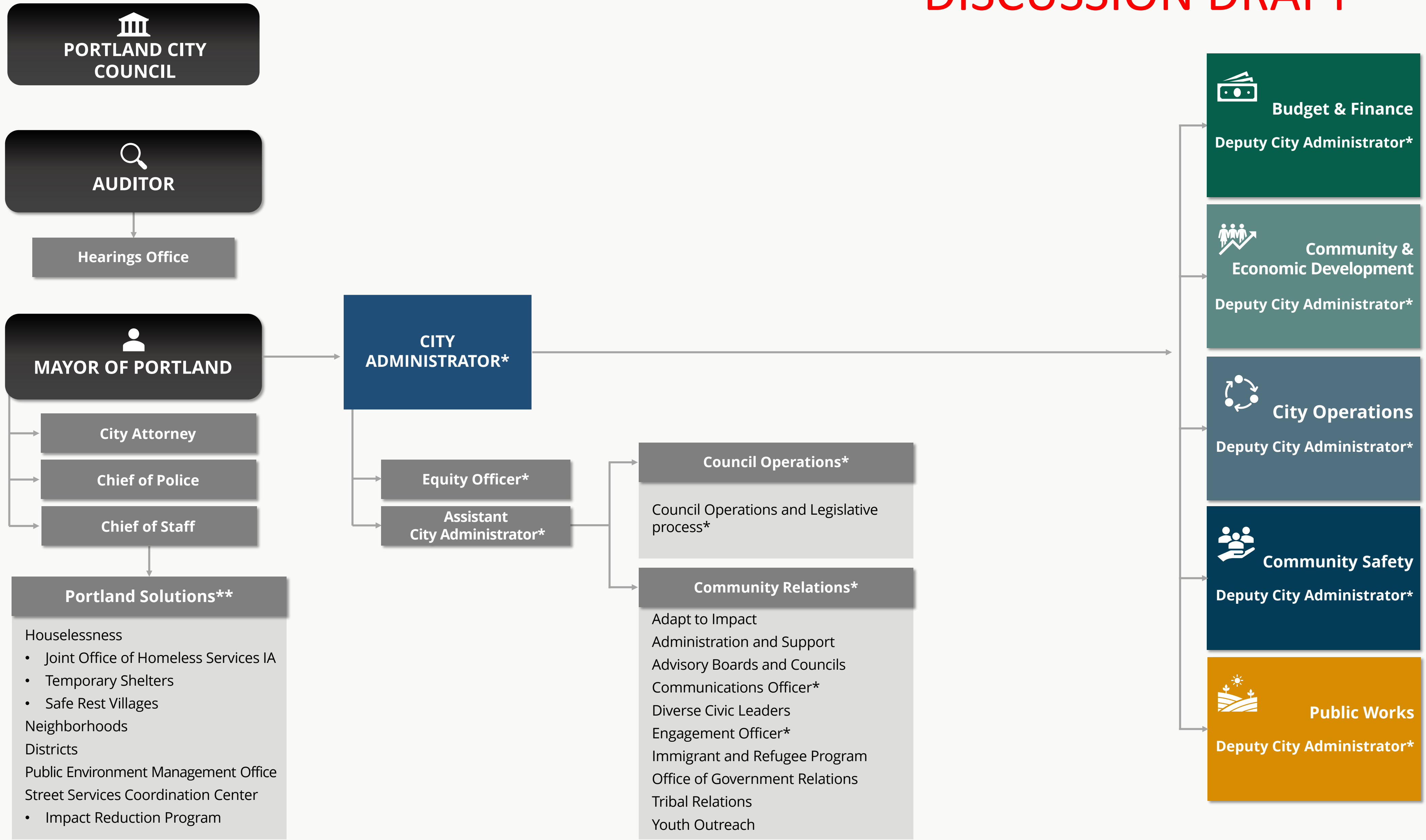
Budget & Finance Deputy City Administrator*	Budget Revenue and Financial Services Business Operations Fire Police Disability & Retirement Special Appropriations		
Community & Economic Development Deputy City Administrator*	Development Services Permitting** Planning & Sustainability Portland Housing Bureau	Portland Children's Levy Prosper Portland Spectator Venues	PROSPER PORTLAND COMMISSION
City Operations Deputy City Administrator*	Asset Management* Fleet and Facilities Human Resources Independent Police Review Integrated Security	311 (Information and Referral) Office of Equity & Human Rights Procurement Special Projects & Opportunities Technology Services	
Community Safety Deputy City Administrator*	Community Safety Business Operations Emergency Communications Emergency Management Portland Fire & Rescue Portland Police		
Public Works Deputy City Administrator*	Arts Environmental Services Natural Resources** Parks & Recreation Transportation Water		

Key
 * New program/function
 ** New program/function pending ongoing assessments

Liaison responsibilities will be allocated as appropriate in a future draft



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